



Atlantic Council

DISTINGUISHED LEADERSHIP AWARDS

A CELEBRATION OF ALLIES

HONORING

NORTH ATLANTIC TREATY ORGANIZATION (NATO)
DISTINGUISHED INTERNATIONAL LEADERSHIP AWARD

ADRIENNE ARSHT
EXECUTIVE VICE CHAIR, ATLANTIC COUNCIL
DISTINGUISHED SERVICE AWARD

CHRISTINE LAGARDE
MANAGING DIRECTOR, INTERNATIONAL MONETARY FUND
DISTINGUISHED INTERNATIONAL LEADERSHIP AWARD

FREDERICK W. SMITH
CHAIRMAN AND CEO, FEDEX CORPORATION
DISTINGUISHED BUSINESS LEADERSHIP AWARD

TUESDAY, APRIL 30, 2019 | WASHINGTON, DC

2019 DISTINGUISHED LEADERSHIP AWARDS DINNER CO-CHAIRS

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Atlantic Council

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Founder, Chairman and CEO
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President and CEO
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LETTER FROM THE CHAIRMAN AND THE PRESIDENT

Dear Friends,

Welcome to the 2019 Atlantic Council Distinguished Leadership Awards dinner.

Tonight's celebration—our "Celebration of Allies"—comes at a defining moment in history, where new global challenges once again are testing the cohesiveness of our community and the durability of its values.

For nearly sixty years, the Atlantic Council has pursued the mission bestowed on us by our founders: to galvanize constructive US leadership, alongside our global friends and allies, to secure the future.

Yet, in the world in which we work, we have rarely seen or sensed such geopolitical uncertainty. We confront a rallying moment for our community with the conviction that if we don't together shape the future, then chaos or less benevolent forces will fill the void.

The danger of major power confrontation has returned, democracies face new challenges and autocracies are surging, the unprecedented scale and pace of technological change presents new opportunities and challenges, and the future is in question of the global system of rules and institutions established after World War II. It's unclear what role the United States will play globally in the years ahead, after presiding over a seventy-year period of the greatest progress and prosperity the world has known.

At the Atlantic Council, we view this coming era not as reason for despair but as a call to action so that we can seize the opportunities before us and manage the dangers.

Across our twelve programs and centers, we are driven by the conviction that if we work together constructively, we can secure a peaceful and prosperous future.

Through the papers we write, the ideas we generate, the future leaders we develop and the communities we build, the Atlantic Council shapes policy choices and strategies to create a more free, secure, and prosperous world.

To quote the late Senator John McCain, who we honored posthumously last year with the Atlantic Council's Global Citizen Award, "Glory belongs to the act of being constant to something greater than yourself, to a cause, to your

principles, to the people on whom you rely and who rely on you in return."

It is for that very reason that we convene the annual Distinguished Leadership Awards, aimed to both support our work and celebrate the unique strand of leadership our world so urgently needs.

We are particularly proud that tonight we will present our rarely-bestowed Distinguished Service Award to an extraordinary individual:

Adrienne Arsht, Executive Vice Chair of the Atlantic Council, for her visionary business leadership, outstanding contributions to philanthropy, and her game-changing commitment to the Atlantic Council.

We will also salute:

The North Atlantic Treaty Organization, upon its 70th birthday, for its enduring impact on our world and its continued role in preserving the values and security of the transatlantic community.

Christine Lagarde, Managing Director of the International Monetary Fund, for her steadfast, resourceful, and principled leadership in a time of volatility, her commitment to providing opportunity through economic reform, and her unwavering support of gender equality.

Frederick W. Smith, Chairman and CEO of the FedEx Corporation, for his visionary entrepreneurial and business leadership that transformed FedEx into the world's leading express transportation provider - with over 450,000 employees in more than 220 countries - for his principled support of corporate giving and personal philanthropy, and for his commitment to creating a positive culture for his employees.

Thank you to this evening's Co-Chairs, the Atlantic Council's Board of Directors and International Advisory Board, and other generous friends and partners who make our work possible.



John F.W. Rogers

John F.W. Rogers
Chairman
Atlantic Council



Frederick Kempe

Frederick Kempe
President and CEO
Atlantic Council

A CELEBRATION OF ALLIES

North Atlantic Treaty Organization (NATO)

Distinguished International Leadership Award

Adrienne Arsht

Executive Vice Chair, Atlantic Council
Distinguished Service Award

Christine Lagarde

Managing Director, International Monetary Fund
Distinguished International Leadership Award

Frederick W. Smith

Chairman and CEO, FedEx Corporation
Distinguished Business Leadership Award

Congratulations to tonight's honorees, including our dear friend and client, the indomitable Adrienne Arsht! Your leadership, dedication, and humanitarian legacies reflect the exceptional spirit of the Atlantic Council.

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FedEx®





The sky's the limit.

Our more than 450,000 FedEx team members around the globe are proud to congratulate our Chairman and CEO Frederick W. Smith on receiving the 2019 Distinguished Business Leadership Award.

To all of this year's honorees, we applaud your outstanding achievements in strengthening the transatlantic relationship.



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make the world go round,
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**Congratulations to the
2019 Distinguished Leadership
Awards honorees**

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work to promote leadership
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Congratulations to all
of tonight's honorees.

North Atlantic Treaty Organization (NATO)
Adrienne Arsht
Christine Lagarde
Frederick W. Smith



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ENSURING A BRIGHTER FUTURE

An aerial, top-down view of a white Airbus A350-900 aircraft in flight. The aircraft is centered vertically, with its wings spread wide. The fuselage is white with a dark, ribbed section around the cockpit and a dark stripe running down the center. The wings are white with dark undersides. Two large engines are mounted under the wings. The background shows a patchwork of green and brown fields, with some water bodies visible. The sky is a mix of orange and yellow, suggesting a sunset or sunrise.

For over 50 years the Atlantic Council and its supporters have worked to strengthen and enhance the success of the transatlantic alliance. Airbus is proud to recognize these efforts, and to congratulate the Atlantic Council and tonight's distinguished honorees for their inspired leadership and dedication as essential pillars of the transatlantic relationship.

Airbus salutes this year's honorees:

**NORTH ATLANTIC TREATY ORGANIZATION
(NATO)**
Distinguished International Leadership Award

ADRIENNE ARSHT
Executive Vice Chair, Atlantic Council
Distinguished Service Award

CHRISTINE LAGARDE
Managing Director, International Monetary Fund
Distinguished International Leadership Award

FREDERICK W. SMITH
Chairman and CEO, FedEx Corporation
Distinguished Business Leadership Award

THE HON. ROBERT S. GELBARD

It is an honor to support the awardees and
the Atlantic Council's Balkan portfolio.

NORTH ATLANTIC TREATY ORGANIZATION (NATO)

Distinguished International Leadership Award

ADRIENNE ARSHT

Executive Vice Chair, Atlantic Council
Distinguished Service Award

CHRISTINE LAGARDE

Managing Director, International Monetary Fund
Distinguished International Leadership Award

FREDERICK W. SMITH

Chairman and CEO, FedEx Corporation
Distinguished Business Leadership Award



The Atlantic Council announces
the launch of the

Adrienne Arsht - Rockefeller Foundation Resilience Center

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List as of April 22, 2019



Saab salutes this evening's honorees. We congratulate the Atlantic Council on its great achievements in building relations and expanding the boundaries of transatlantic cooperation.

Saab North America is a proud sponsor of the Atlantic Council and its ongoing efforts.

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SAAB

**Mary L. Howell extends
her warm congratulations to
the Atlantic Council and
tonight's honorees:**

North Atlantic Treaty Association (NATO)
Distinguished International Leadership Award

Adrienne Arsht
Executive Vice Chair, Atlantic Council
Distinguished Service Award

Christine Lagarde
Managing Director, International Monetary Fund
Distinguished International Leadership Award

Frederick W. Smith
Chairman and CEO, FedEx Corporation
Distinguished Business Leadership Award



Atlantic Council

ADRIENNE ARSHT
LATIN AMERICA CENTER

Congratulations to our founder, Adrienne Arsht, for her receipt of the Distinguished Service Award!

Through her vision, the Adrienne Arsht Latin America Center has steered a new agenda and understanding of Latin America and its place in the world. We thank you, Adrienne, for your pioneering ideas and for providing the leadership to galvanize the center and its mission.

Jason Marczak and the Adrienne Arsht Latin America Center team

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**Here's to tonight's honorees for
helping to lead the way.**

At Cigna, we believe a healthier, more secure future is possible when we work together. That's why we are proud to be here tonight to join in the celebration of this year's Atlantic Council honorees, whose leadership inspires and connects us all. All around the world.

**Congratulations to the 2019 Distinguished
Leadership Award recipients.**



Together, all the way.®

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Penguin Random House

We proudly support the vital work of the
Atlantic Council & warmly congratulate
tonight's honorees

NORTH ATLANTIC TREATY ORGANIZATION (NATO)

ADRIENNE ARSHT

CHRISTINE LAGARDE

FREDERICK W. SMITH





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**On behalf of Joe Gibbs Racing,
congratulations to our friend, Fred Smith,
on the Atlantic Council's Distinguished
Business Leadership Award and to
each of this evening's respected honorees.**

North Atlantic Treaty Organization (NATO)

Distinguished International Leadership Award

Adrienne Arsht

Executive Vice Chair, Atlantic Council
Distinguished Service Award

Christine Lagarde

Managing Director, International Monetary Fund
Distinguished International Leadership Award

Frederick W. Smith

Chairman and CEO, FedEx Corporation
Distinguished Business Leadership Award



VISIONARIES

Edelman salutes tonight's honorees of the Atlantic Council 2019 Distinguished Leadership Awards for their foresight, inspiration and dedication to forging a more secure and prosperous world for tomorrow.





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NORTH ATLANTIC TREATY ORGANIZATION



The North Atlantic Treaty Organization (NATO) was founded on April 4, 1949 and has provided security and stability for its member states for seventy years. NATO has increased from twelve to twenty-nine members, who are all committed to defending each other against external threats, maintaining and promoting global peace and stability, and protecting the values of freedom, democracy, and human rights.

NATO has ensured peace on the European continent through effective deterrence of outside threats and by uniting former adversaries under a common security blanket. NATO's mutual defense clause has only been invoked once, to aid the United States after the terrorist attacks of September 11, 2001.

In addition to its mission in Afghanistan to combat the terrorist networks al-Qaeda and the Taliban, NATO forces have intervened to prevent genocide and remained as peacekeepers in the former Yugoslavia, trained Iraqi security forces, protected maritime trade in the Gulf of Aden, enforced an arms embargo and no-fly zone on the regime of Muammar al-Qaddafi in Libya, coordinated counterterrorism defenses in the Mediterranean Sea, and protected the Alliance's eastern flank through continued deterrence.

NATO represents nearly one billion people, half of the world's total economic output, and half of the world's military forces. The Alliance, in the words of its founding treaty, unites its twenty-nine member states through their determination "to safeguard the freedom, common heritage, and civilization of their peoples, founded on the principles of democracy, individual liberty, and the rule of law."

ADRIENNE ARSHT



Adrienne Arsht is a business leader and philanthropist. A community-minded power broker, Arsht has taken a leading role promoting artistic, business, and civic growth in the three cities she calls home: New York, Washington, D.C, and Miami. She is Founding Chairman of the Adrienne Arsht Center Foundation in Miami, Florida. In 2008, her \$30 million contribution to Miami's Performing Arts Center transformed the city. The Center was renamed in her honor, the Adrienne Arsht Center for the Performing Arts of Miami-Dade County. Her support of the transformation of the Lincoln Center's facilities and public spaces was recognized with the dedication of the Adrienne Arsht Stage in Alice Tully Hall.

In Washington, Ms. Arsht spearheaded the creation of the Adrienne Arsht Center for Resilience at the Atlantic Council, which has just been renamed the Adrienne Arsht-Rockefeller Foundation Resilience Center. She also founded the Adrienne Arsht Latin America Center in 2013 to focus on the role of South America in the transatlantic community. Arsht is a Trustee of the John F. Kennedy Center for the Performing Arts. She established the Adrienne Arsht Theater Fund at the Kennedy Center to support a wide variety of theater productions. Arsht is a Vice Chairman of the Lincoln Center for the Performing Arts and Executive Vice Chair of the Atlantic Council. She is a member of the Trustees Council of The National Gallery of Art and a Board Member of the Blair House Restoration Fund. She is a member of the Council on Foreign Relations and is former President of the Vice President's Residence Foundation. At the request of the Secretary of State, Arsht created the

campaign Patrons of Diplomacy to create an endowment for the preservation of furniture and works of art for the State Department. She is Trustee Emerita of the University of Miami and an honorary board member of Amigos for Kids. Ms. Arsht was awarded the Carnegie Hall 2017 Medal of Excellence recognizing her visionary and outstanding contributions to cultural and nonprofit institutions nationally. She is the first woman to receive this distinction.

Over the years, Arsht has generously donated funds and resources to numerous organizations. In 2008, she became the first, and still is, the only woman to join the Five Million Dollar Roundtable of United Way of Miami-Dade. In 2005, Arsht announced a \$2 million gift to Goucher College, creating the Roxana Cannon Arsht Center for Ethics and Leadership, in honor of her late mother, a Goucher graduate. Arsht committed more than \$6 million to the University of Miami to support the university-wide Arsht Ethics Programs, assist the Bascom Palmer Eye Institute of the University of Miami and support other University of Miami priorities. In February 2009, Arsht funded the creation of the Best Buddies Delaware chapter to specifically serve Hispanics and African-Americans with mental disabilities. The Chronicle of Philanthropy ranked Arsht number 39 on its 2008 America's 50 biggest donors list.

CHRISTINE LAGARDE



Born in Paris in 1956, Christine Lagarde completed high school in Le Havre and attended Holton-Arms School in Bethesda (Maryland, US). She then graduated from law school at University Paris X, and obtained a master's degree from the Political Science Institute in Aix-en-Provence.

After being admitted as a lawyer to the Paris Bar, Lagarde joined the international law firm of Baker McKenzie as an associate, specializing in Labor, Anti-trust, and Mergers & Acquisitions. A member of the Executive Committee of the Firm in 1995, Lagarde became the chairman of the Global Executive Committee of Baker McKenzie in 1999, and subsequently chairman of the Global Strategic Committee in 2004.

Lagarde joined the French government in June 2005 as Minister for Foreign Trade. After a brief stint as minister for Agriculture and Fisheries, in June 2007 she became the first woman to hold the post of Finance and Economy minister of a Group of Seven (G-7) country. From July to December 2008, she also chaired the ECOFIN Council, which brings together Economics and Finance ministers of the European Union, and helped foster international policies related to financial supervision, regulation, and strengthening global economic governance. As chairman of the Group of Twenty (G-20) when France took over its presidency for the year 2011, she set in motion a wide-ranging agenda on the reform of the international monetary system.

On July 5, 2011, Lagarde became the eleventh managing director of the IMF, and the first woman to hold that position. She was elected to a second term, which started on July 5, 2016.

Lagarde was named Officier in the Légion d'honneur in April 2012.

A former member of the French national team for synchronized swimming, Lagarde is the mother of two sons.

FREDERICK W. SMITH



Frederick W. Smith is chairman and CEO of FedEx Corporation, a \$69 billion global transportation, business services, and logistics company.

Since founding FedEx in 1971, he has been an active proponent of regulatory reform, free trade, and “open skies agreements” for aviation around the world. Most recently, he has advocated for vehicle energy-efficiency standards and a national energy policy.

Smith is co-chairman of the Energy Security Leadership Council and a member of the Business Roundtable. He served as chairman of the US-China Business Council and is co-chairman of the French-American Business Council. He has also served on the boards of several large public companies and on the St. Jude Children's Research Hospital and Mayo Foundation boards.

Smith has received numerous civic, academic, and business awards, including the George C. Marshall Foundation Award and the Circle of Honor Award from the Congressional Medal of Honor Foundation. In addition, he is a member of the Aviation Hall of Fame and has served as co-chairman of both the US World War II Memorial Project and the campaign for the National Museum of the Marine Corps. He has been named a top CEO by Barron's and Chief Executive magazines.

Born in 1944 in Marks, Mississippi, Smith earned a bachelor's degree from Yale University in 1966. He served as an officer in the US Marine Corps from 1966 to 1970.

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meets influence.**





CONGRATULATIONS TO THE 2019 DISTINGUISHED LEADERSHIP AWARD RECIPIENTS

Lenoardo is proud to honor this year's Distinguished Leadership Award recipients for their remarkable efforts to build and strengthen transatlantic partnerships. We commend these inspiring leaders for fostering an environment that breaks down barriers to overcome international challenges that we face together as Allies.

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the **Atlantic Council** and salutes
the 2019 Distinguished
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NORTH ATLANTIC TREATY ORGANIZATION

Distinguished International Leadership Award

ADRIENNE ARSHT

Executive Vice Chair, Atlantic Council

Distinguished Service Award

CHRISTINE LAGARDE

Managing Director, International Monetary Fund

Distinguished International Leadership Award

FREDERICK W. SMITH

Chairman and CEO, FedEx Corporation

Distinguished Business Leadership Award

*"Congratulations to the Atlantic Council on
its extraordinary work providing constructive
leadership and engagement in international affairs
to meet the global challenges of our times."*

MEHMET NAZİF GÜNAL

*Founder, Chairman of the Board, and President
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List as of April 16, 2019



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2018

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Distinguished International Leadership

Gloria Estefan

Distinguished Artistic Leadership

General Curtis M. Scaparrotti

Distinguished Military Leadership

Howard Schultz

Distinguished Business Leadership

2017

Her Royal Highness Princess

Haya Bint Al Hussein

Distinguished Humanitarian Leadership

Renée Fleming

Distinguished Artistic Leadership Award

William C. Ford, Jr.

Distinguished Business Leadership

Admiral Michelle Howard

Distinguished Military Leadership

His Excellency Jens Stoltenberg

Distinguished International Leadership

2016

Robert Gates

Distinguished International Leadership

Henry Kravis

Distinguished Business Leadership

General Joseph L. Votel

Distinguished Military Leadership

Vittorio Grigòlo

Distinguished Artistic Leadership

2015

President Ashraf Ghani

Distinguished International Leadership

Marilyn A. Hewson

Distinguished Business Leadership

General Philip M. Breedlove

Distinguished Military Leadership

Toby Keith

Distinguished Artistic Leadership

2014

President José Manuel Barroso

Distinguished International Leadership

Chuck Hagel

Distinguished International Leadership

Thomas Enders

Distinguished Business Leadership

General Joseph F. Dunford, Jr., USMC

On Behalf of the Men and Women of ISAF and USFOR-A

Distinguished Military Leadership

Ruslana Lyzhychko

Distinguished Humanitarian Leadership

2013

Hillary Rodham Clinton

Distinguished International Leadership

Prime Minister Anders Fogh Rasmussen

Distinguished International Leadership

John S. Watson

Distinguished Business Leadership

Tony Bennett

Distinguished Artistic Leadership

Juanes

Distinguished Humanitarian Leadership

2012

Secretary General Ban Ki-moon

Distinguished International Leadership

Paul Polman

Distinguished Business Leadership

The Enlisted Men and Women

of the United States Armed Forces

Distinguished Military Leadership

Anne-Sophie Mutter

Distinguished Artistic Leadership

HRH Prince Henry of Wales

Distinguished Humanitarian Leadership

2011

Vice President Joe Biden

Distinguished Keynote Address

Muhtar Kent

Distinguished Business Leadership

Admiral James Stavridis

Distinguished Military Leadership

Plácido Domingo

Distinguished Artistic Leadership

2010

President William J. Clinton

Distinguished International Leadership

Josef Ackermann

Distinguished Business Leadership

General Stéphane Abrial

Distinguished Military Leadership

General James Mattis

Distinguished Military Leadership

Bono

Distinguished Humanitarian Leadership

2009

President George H.W. Bush

Distinguished International Leadership

Chancellor Helmut Kohl

Distinguished International Leadership

Samuel Palmisano

Distinguished Business Leadership

General David Petraeus

Distinguished Military Leadership

Thomas Hampson

Distinguished Artistic Leadership

2008

Prime Minister Tony Blair

Distinguished International Leadership

Rupert Murdoch

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Admiral Michael Mullen

Distinguished Military Leadership

Evgeny Kissin

Distinguished Artistic Leadership

2007

Alan Greenspan

Distinguished International Leadership

Stephen Schwarzman

Distinguished Business Leadership

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Distinguished Military Leadership

2006

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Distinguished International Leadership

2005

General Colin Powell

Distinguished International Leadership

2004

Chuck Hagel

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2003

General Joseph Ralston

Distinguished International Leadership

Lord Robertson of Port Ellen

Distinguished International Leadership

2002

Robert Rubin

Distinguished International Leadership

2001

Henry Kissinger

Distinguished International Leadership

2000

Lieutenant General Brent Scowcroft

*Distinguished International Leadership
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List as of April 22, 2019

APO

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8 PM | May 18, 2019

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Performers

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Paul Roeckell, "NextGen"

Directed by

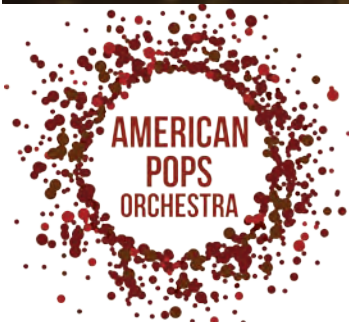
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We would also like to thank the Congressional Chorus under the Artistic Direction of
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