



TO: National Security Council

FROM: Ghost in the Shellcode [W. DeSombre, M. Lee, E. Plankey, B. Saunders]

RE: Policy Options – Downstream Effects from Cyber Attack on Qatari Water Treatment Facility

EXECUTIVE SUMMARY: A cyber attack on a Qatari water treatment plant through compromising Yuma software led to minor disruptions and mass panic during the 2022 World Cup in Doha. This compromise may **impact U.S. industrial control systems**. A Chinese firm attributed the attack to the United States without sharing evidence. This **increased U.S. diplomatic tensions with France and Qatar**.

PRIMARY ASSESSMENTS:

Short-term Diplomatic Tensions

• We do not have U.S. intelligence confirming Chinese analysis. Tensions with France and Qatar can increase risks to the Qatar USCENTCOM air base / U.S.-French counter cybercrime partnership.

Long-term ICS Cyber Defense

• We do not know how many U.S.-based desalination / water treatment plants use Yuma software. If U.S. infrastructure is compromised, mass panic will likely also play a role.

RECOMMENDATION: COA2 – Aid and Attribution Diplomacy

COA2 provides solutions for domestic resiliency, concrete steps to engage France and Qatar, and mitigates diplomatic spillover of allegations against the U.S.

POLICY OPTIONS

COA1 - BASELINE

Full Transparency

- CISA, USCERT, and WaterISAC identify U.S. vulnerabilities.
- **FBI/NCIJTF** publicly offer to support Qatar.
- **State** issues advisory on the World Cup.
- State issues a statement on protecting world cultural events.
- ✓ Shows U.S. support on finding true perpetrators, proactively protects U.S.
- Does not address U.S. attribution, limited engagement with private sector.

COA2 - RECOMMENDED

Aid & Attribution Diplomacy

COA1 and:

- State & FBI jointly state that USG is using all available sources to investigate.
- **USIC** conducts private attribution of actors.
- FBI reaches out to OCLCTIC to assist investigation, engages U.S. private sector partners.
- **USAID** offers to ship bottled water stockpiles to regions not connected to Qatari reserves.
- ✓ Smooths tensions with France and Qatar.
- X Increases potential tensions with the Chinese government.

COA3 - AGGRESSIVE

[Severity: High | Likelihood: High]

[Severity: Medium | Likelihood: Medium]

Prepare Defenses

COA2 and:

- Public denouncement of U.S. attribution by U.S.
 Press Secretary.
- DOD notifies Al Udeid Air Base to be on alert for retaliatory, anti-U.S. protests.
- DOD offers to send an aircraft carrier to purify water in the Persian Gulf.
- ✓ Ensures safety of USPERs in Qatar, preempts criticism of insufficient response.
- Risks perception of acting disproportionately and antagonizes China, Qatar, and Iran.